



COMMONWEALTH OF VIRGINIA
STATE CORPORATION COMMISSION

Office of the Clerk

September 27, 2018

MARTIN HILLIARD
1710 STRINE DR
MCLEAN, VA 22101

RECEIPT

RE: McLean Rowing Foundation, Inc.

ID: 0836344 - 2

DCN: 18-09-17-0026

Dear Customer:

This is your receipt for \$75.00, to cover the fees for filing articles of incorporation with this office.

The effective date of the certificate of incorporation is September 27, 2018.

If you have any questions, please call (804) 371-9733 or toll-free in Virginia, 1-866-722-2551.

Sincerely,

Joel H. Peck
Clerk of the Commission

CORPRCPT
NEWCD
CISBJB1

Commonwealth of Virginia



STATE CORPORATION COMMISSION

Richmond, September 27, 2018

This is to certify that the certificate of incorporation of

McLean Rowing Foundation, Inc.

was this day issued and admitted to record in this office and that the said corporation is authorized to transact its business subject to all Virginia laws applicable to the corporation and its business. Effective date: September 27, 2018



State Corporation Commission

Attest:

Joel H. Peck
Clerk of the Commission